ROCK ROW

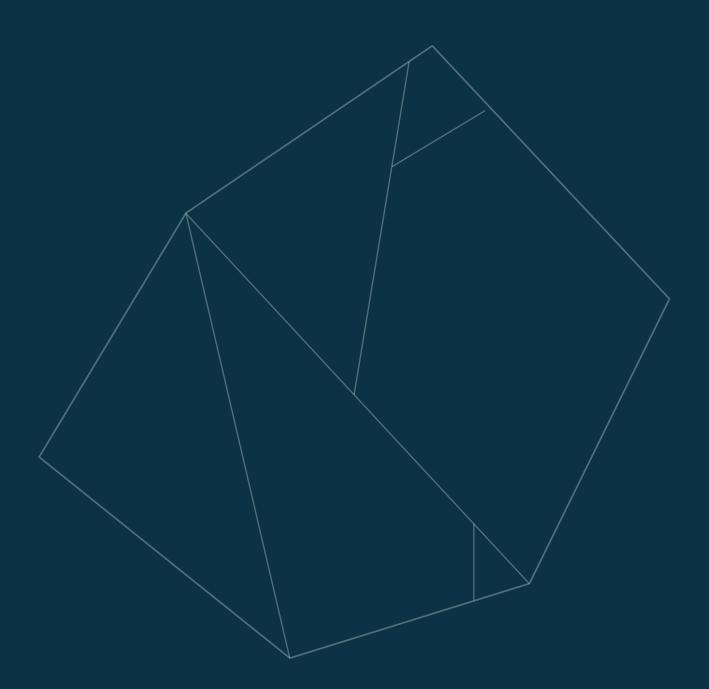
ROCK

ROCK ROW

SEA FOOD

WESTBROOK . PORTLAND, ME

WHAT IS ROCK ROW?



BE A PART OF SOMETHING BEG.

ROCK ROW IS A TRANSFORMATIVE ONE STOP DESTINATION, WITH THE SINGULAR GOAL OF PROVIDING LIVE, WORK AND PLAY AMENITIES TO THE PEOPLE OF MAINE, ITS VISITORS AND BEYOND

BREW HALI

ROCK ROW BY THE NUMBERS – FULLY DEVELOPED

2.3 MILLION SQ. FT. PLAYGROUND

Rock Row is a 2.3 million square foot, \$600 million, open-air mixed-use community centered around a 250-foot deep, 26-acre natural quarry. Situated in the largest metropolitan area north of Boston, Rock Row will be a center of gravity for Portland's transit and will feature a 200,000 square-foot medical campus anchored by New England Cancer Specialists and the Dana-Farber Cancer Institute.

ECONOMIC IMPACT

AVERAGE EMPLOYMENT

WAGES AND SALARY

ECONOMIC OUTPUT

TAX REVENUE (Maine)

8,408 \$452 Million \$1.6 Billion \$35 Million





ACCESS POINTS EASY CAMPUS ACCESS

EXIT 47 🛪

ROCK ROW CAMPUS

EXIT 48 🛪



95

and a state of the state of the

URBAN PLACEMAKING CAMPUS BALANCE

WESTBROOK ARTERIAL

EXIT

47 🛪

LARRABEE ROAD

RAIL TRAIL

MIXED-USE URBAN VILLAGE

HEALTH CAMPUS

NEIGHBORHOOD ON MAIN

> TREASE APPLICATION

CAP.

95

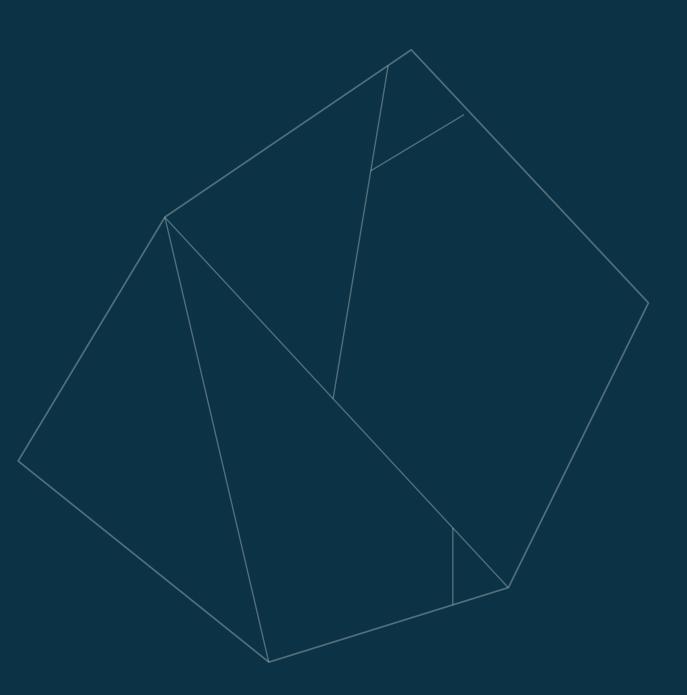
STREET

EXIT

48 🛪

111

WHAT'S AT ROCK ROW NOW?



URBAN PLACEMAKING CAMPUS BALANCE

LARRABEE ROAD

MIXED-USE

URBAN VILLAGE

95

HEALTH CAMPUS FEB 2025

WESTBROOK ARTERIAL

EXIT

47 🛪

NEIGHBORHOOD ON MAIN OPEN!

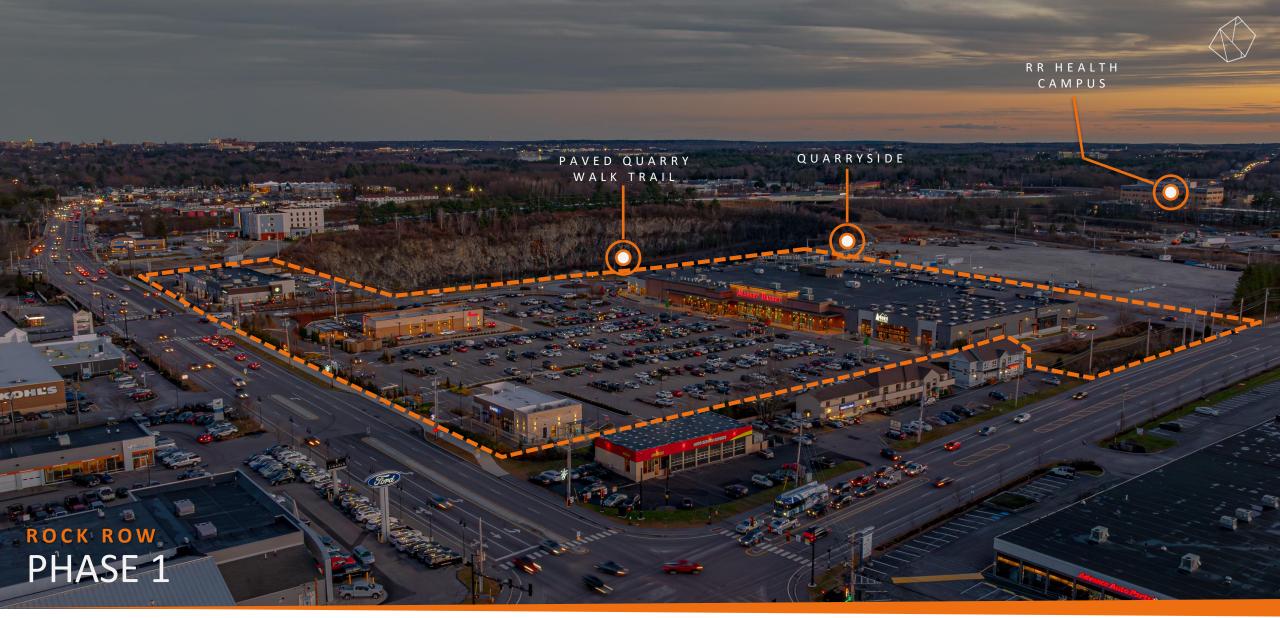
AIN STREET

EXIT

48 🛪

11







ROCK ROW BY THE NUMBERS TODAY

AVG. DAILY TRAFFIC 122,115

WESTBROOK ARTERIAL

MAIN STREET

LARRABEE ROAD

I – 95 SOUTHBOUND

I – 95 NORTHBOUND

22,128 14,120 13,698 31,822

30,347

VISITATION DATA

TOTAL 2024 VISITORS **UNIQUE VISITORS**

AVG. # VISITS PER CUSTOMER

DWELL TIME

660.8K 5.92 **32 MIN**

3.9M

MAINE'S BUSIEST SHOPPING CENTER BY SQ. FT.

3rd BUSIEST SHOPPING CENTER IN MAINE (Community Shopping Centers)

660,000 UNIQUE VISITORS

PHASE 1 IMAGERY

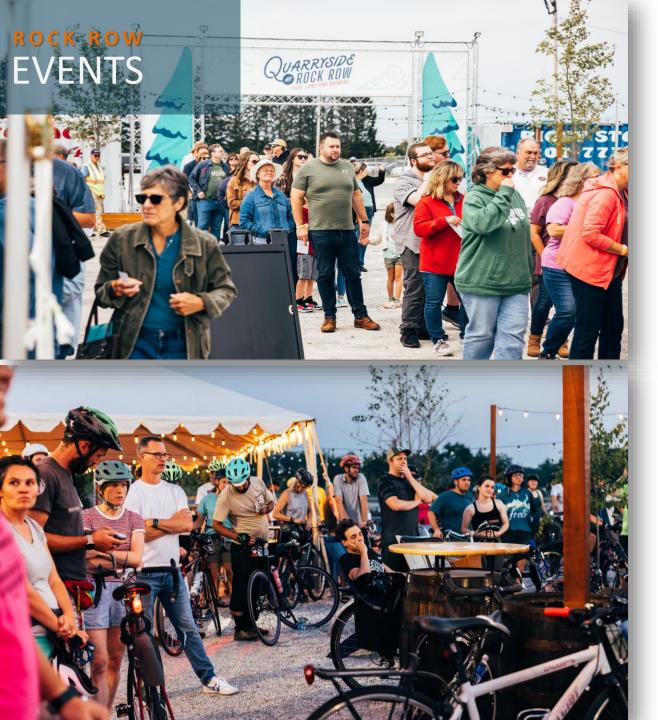
I Mande Chill In start in Start I

Phase 1 Retail

250 ft Deep Quarry









OPENING FEBRUARY 2025



GRAND OPENING AND PRESS EVENT – APRIL 15



LB. MINI-MART P

Plastic + Hand



AN TRADUCT TRADUCT TRADUCT TRADUCT

Dana-Farber Cancer Institute





MEDICAL CAMPUS



DIRECT JOBS GENERATED

INDIRECT AND INDUCED JOBS

AVERAGE TOTAL EARNINGS (STAFF)

AVERAGE OF ANNUAL WAGES AND SALARIES

\$172.5M

\$98M

542

1,013

\$100,000 (moving to \$120,800 by 2033)

NOLAND CANCER SPECIALISTS

GDP

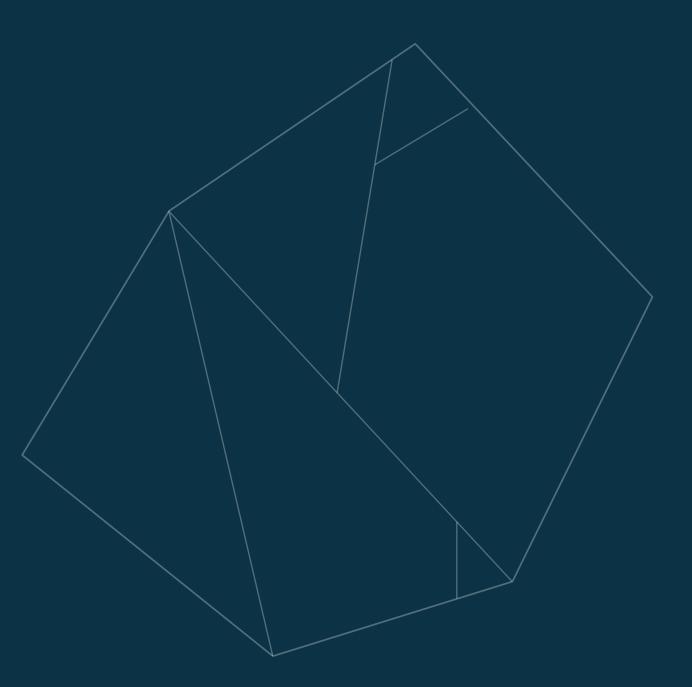
RR HEALTH CAMPUS MAINE'S NEWEST

THE FUTURE OF MEDICINE IS BRIGHT

Happy, healthy people are the biggest asset for any business. Research shows access to wood, natural light, water features, plants, and views of nature translates to great optimism, happiness and productivity.

By creating refreshing environments for providers and their guests along with convenient access to complementary wellness services, the Rock Row medical campus is a one-of-a-kind destination for healing.

WHAT'S THE FUTURE HOLD?



NEXT STEPS DEVELOPMENT PLAN MIXED-USE URBAN VILLAGE

LARRABEE ROAD

2025 GROUNBREAKING

WESTBROOK ARTERIAL

EXIT

47 🛪

100 QUARRY DRIVE CLASS A OFFICE -

95

MIXED-USE URBAN VILLAGE

RESIDENCES ENTERTAINMENT DINING 89,000 SF Retail

AIN STREET

EXIT

48 🛪

ESTABLISHED PARTNERS

Leased By NEWMARK

SUMMER 2025 MIXED-USE URBAN VILLAGE ANNOUNCEMENTS



CHEESE LOUISE







100 QUARRY DRIVE PORTLAND ME



TOTAL CLASS A OFFICE BUILDING SF

305

and from the second second second

TOTAL PARKING SPOTS IN ATTACHED GARAGE

18 – 24 MONTHS

30K SF

FLOORPLATE SF

TENANT OCCUPANCY

100 QUARRY DRIVE PORTLAND ME

6th FLOOR OFFICE VIEW YOUR OFFICE VIEW

ROCK ROW

WESTBROOK · PORTLAND, ME

CONFERENCE AND EVENT CENTER AT ROCK ROW WESTBROOK, ME

ROCK ROW CONFERENCE AND EVENT CENTER

PROJECTED STANDING EVENT CAPACITY

YES

84K - 123K SF

5,100

ATTACHED HOTEL AND PARKING PARAGE

POTENTIAL TOTAL CENTER SF

(EXHIBIT HALL, BALLROOM, MEETING ROOMS AND HOTEL BREAKOUT ROOMS)

CONFERENCE AND EVENT CENTER

EVENT ATTENDANCE AND ECONOMIC IMPACT



CONFERENCE CENTER (annual)

- EVENTS AND EVENT DAYS 158 Events & 210 Event Days
- ATTENDANCE 49,315 Annually (stabilized)
- DAY TRIPS / OVERNIGHTS 12,161 Days Trips and 9,915 Overnights

EXHIBIT HALL / VENUE (annual)

- EVENTS AND EVENT DAYS— 65 Events & 70 Event Days
- ATTENDANCE 224,000 Annually (stabilized)
- DAY TRIPS / OVERNIGHTS 114,480 Days Trips and 65,570 Overnights

ECONOMIC IMPACT

- DIRECT, INDIRECT AND INDUCED SPENDING EXPECTED DURING
 THE PROJECTS FIRST 30 YEARS Over \$3 Billion
- JOBS DIRECTY GENERATED 830 Jobs (343 FT)
- ANNUAL WAGES- \$13.2 Million
- CONSTRUCTION JOBS TO BUILD THE PROJECT 2,031
- LOCAL TAXES FROM CONSTRUCTION SPENDING \$3.7 Million

207 REPRESENTATION ON THE TEAM



JOSH LEVY Principal



NEAL SHALOM Chairman/Principal



ALEXANDER WHITE SVP, Leasing



NICOLA COLUCCI Director, Leasing



MARK GUZZETTA Senior Project Manager



ABIGAIL WORTHING Marketing and Programming Manager



Director, Marketing



BELLA MCKINNON

Project Manager, Tenant Improvements



NEIGHBORHOOD ON MAIN



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MIXED-USE VILLAGE



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MALONE

ROCK 🚸 ROW

ROCK K ROW

ROCK ROW

SEA FOOD

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